

Exhibit 1

Greater Milwaukee Business Foundation on Health, Inc.  
 Study of Milwaukee Community Medical Costs  
 Hospital Cost Efficiency Relative to the Milwaukee Average (Average = 100%)\*  
 2003 Commercial Inpatient Hospital Costs Only

Hospital System	Billed \$/Admit	Case Mix/Severity Adjusted Billed \$/Admit (Cumulative Adjustments)	Case Mix/Severity Adjusted Allowed \$/Admit (Cumulative Adjustments)	Relative Potentially Avoidable Day Efficiency (Isolated Adjustment)	Case Mix/Severity Efficiency Adjusted Allowed \$/Admit (Cumulative Adjustments)	Cost Shift Index (Isolated Adjustment)	Case Mix/Severity Efficiency/ Cost Shift Adjusted Allowed \$/Admit (Cumulative Adjustments)
ProHealth	68%	79%	90%	99%	89%	87%	103%
Columbia St. Mary	83%	90%	96%	99%	96%	92%	105%
Covenant	98%	111%	87%	105%	92%	98%	93%
Froedtert/Comm Mem	117%	95%	102%	96%	98%	101%	98%
Aurora	132%	114%	124%	97%	121%	118%	103%
<b>Hospital</b>							
SYN St. Joseph West Bend	42%	93%	104%	122%	127%	103%	122%
PRO Oconomowoc	57%	92%	92%	93%	86%	89%	96%
AUR Hartford	57%	100%	110%	96%	106%	98%	107%
CSM St. Mary's Ozaukee	66%	94%	100%	102%	102%	89%	114%
PRO Waukesha	70%	79%	91%	100%	91%	86%	104%
CSM St. Mary's	74%	86%	93%	103%	96%	92%	103%
AUR West Allis	80%	115%	123%	99%	122%	99%	121%
FRO Community Mem	86%	87%	96%	101%	97%	102%	94%
COV St. Joseph	89%	112%	82%	101%	83%	97%	85%
COV Elm Brook	93%	107%	88%	102%	90%	87%	102%
COV St. Michaels	97%	107%	98%	106%	104%	124%	83%
CSM Columbia	107%	97%	102%	92%	94%	94%	99%
AUR Sinai	112%	112%	111%	94%	105%	163%	63%
COV St. Francis	116%	114%	102%	111%	114%	94%	120%
FRO Froedtert	137%	98%	104%	92%	96%	100%	95%
AUR St. Luke's	196%	109%	121%	96%	116%	120%	96%

\* All results are stated as a percentage of the Milwaukee community average. For example

1. A hospital with Billed \$/Admit of 105% indicates the hospital's unadjusted billed charges are 5% above the Milwaukee average.
2. A hospital with a Potentially Avoidable Day Efficiency of 105% indicates the hospital's potentially avoidable inpatient days are 5% above the Milwaukee average.
3. A hospital with a Cost Shift Index of 105% indicates the hospital's commercial allowed reimbursement is 5% above the Milwaukee average due to the hospital's mix of commercial, government and insured payers